



SUSTAINABLE ENERGY FOR ALL

2020 WORKPLAN

OUR MISSION

We empower leaders to broker partnerships and unlock finance to achieve universal access to sustainable energy – as a contribution to a cleaner, just and prosperous world for all.

SEFORALL WORK PLAN 2020 OVERVIEW

SEforALL focuses on High Impact Countries (as identified through the SEforALL analysis and Heat Maps in the categories of electrification, cooking, and energy efficiency as well as cooling in the Chilling Prospects report). We seek impact as follows:

- Improving policy and regulatory environments for each of the three pillars of sustainable energy (as indicated by rising RISE (Regulatory Indicators for Sustainable Energy) score)
- Rising investment flows into energy access, clean cooking, energy efficiency, and sustainable cooling solutions (as indicated in the Energizing Finance series and other data)
- A closing energy access gap, defined by a growing population receiving tier 3 energy services (as defined and indicated by the ESMAP Multi-Tier Framework)

WORKSTREAMS

ENERGY EFFICIENCY FIRST

- Cooling for All
- Energy Efficiency Accelerators

LEAVE NO ONE BEHIND

- Electricity for All in Africa
- Big Markets for Clean Fuels
- Gender and the People-Centered Accelerator
- Energy and Health
- Energy for Displaced People

SUSTAINABLE ENERGY DIPLOMACY

- Support to the SRSG and the UN
- Engagement in international fora

FOUNDATION

BODY OF EVIDENCE

- Energizing Finance
- Core Knowledge Products

PARTNERSHIPS

- Building a Global Movement
- Resource Mobilization

COMMUNICATIONS

- Communications

SEFORALL EVENTS

- 2020 SEforALL Forum

OPERATIONS

GOVERNANCE

ADMINISTRATION

MONITORING, EVALUATION AND LEARNING

ENERGY EFFICIENCY FIRST

“Energy Efficiency First” will assist leaders to unlock finance and broker partnerships so that energy efficiency and demand-side solutions become core pillars of energy plans and business strategies.

INTERVENTIONS	ACTIVITIES	1 YR OUTCOMES	3 YR OUTCOMES
<p>COOLING FOR ALL</p> <p>SEforALL will engage leaders to protect the world’s most vulnerable populations from intensifying global heat. This work includes convening industry experts and public leaders to provide evidence on the need for access to environmentally friendly, affordable cooling solutions, especially for those in low-income countries, and driving implementation of new initiatives to address access to cooling challenges.</p>	<p>PRIORITY ACTIVITIES</p> <p>SEforALL will work with 4 to 5 countries and partners to integrate insights from Cooling for All data and policy recommendations into the National Cooling Plan.</p> <p>SEforALL will provide advice and technical expertise to help identify and develop new initiatives designed to enhance Access to Cooling in the 52 high-impact countries (HICs) identified in the <i>Chilling Prospects</i> report, with an emphasis on supporting MDBs and the private sector in designing new initiatives.</p> <p>SEforALL will convene a meeting of the Global Panel, conduct data collection, and publish an annual <i>Chilling Prospects: Tracking Sustainable Cooling for All</i> report to track progress and promote new thinking on global access to cooling. The <i>Chilling Prospects: Tracking Sustainable Cooling for All</i> will include a gender-based assessment of risks and opportunities associated with access to cooling.</p> <p>SEforALL will design and implement communications campaigns with partners and stakeholders to engage national and international decision makers and disseminate best practices.</p> <p>SEforALL will champion cooling for all in global, regional and national fora through the CEO and SRSG and high-profile “ambassadors.”</p>	<p>Of the 52 HICs identified in the <i>Chilling Prospects</i> report, 10 begin to map their Access to Cooling opportunities in National Cooling Plans, or their local equivalent.</p> <p>New initiatives supported by the Cooling for All Secretariat have mobilized, independently of SEforALL, at least USD 50 million to promote efficient cooling in HICs. Industry associations participate in identifying and designing these new initiatives.</p> <p>The second <i>Chilling Prospects: Tracking Sustainable Cooling for All</i> is endorsed by the Global Panel and industry. The report is widely distributed, and its publication stimulates new access to cooling initiatives in the 52 HICs.</p>	<p>The 52 HICs for cooling identified in the <i>Chilling Prospects</i> report map their cooling opportunities and develop plans to deliver investment and market development.</p> <p>New initiatives supported by the Cooling for All Secretariat have mobilized, independently of SEforALL, at least USD 100 million of investment finance into at least 10 new, externally-led initiatives designed to promote efficient cooling technologies in HICs.</p> <p>Two <i>Chilling Prospects: Tracking Sustainable Cooling for All</i> reports are endorsed by the Global Panel and industry. The reports are widely distributed and stimulate new access to cooling initiatives in the 52 HICs.</p>

ENERGY EFFICIENCY FIRST

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<p>ENERGY EFFICIENCY ACCELERATORS</p> <p>The SEforALL Energy Efficiency Accelerators platform is a collaborative effort to support achievement of SDG 7.3 to double the rate of improvement in energy efficiency by 2030.</p> <p>SEforALL supports the Accelerator partners by providing strategy leadership, mobilizing resources, connecting partners and projects, and amplifying messages among partners and more broadly.</p>	<p>PRIORITY ACTIVITIES</p> <p>SEforALL will continue to work with Accelerator partners, including UN Environment, UNIDO, FIA Foundation, WRI, the Copenhagen Centre on Energy Efficiency, and others to scale the impact and influence of the Accelerator platform. This also includes supporting the EE Accelerators and their role in the 3 Percent Club, as an outcome of the Climate Action Summit.</p> <p>SEforALL will also identify and work with new partners that will be essential to increasing the scale and momentum of energy efficiency across sectors and deeper into all countries globally.</p> <p>SEforALL will convene Accelerator partners, including at the 2020 SEforALL Forum in Kigali, to examine progress, gaps and opportunities.</p>	<p>Within one year, SEforALL and EE Accelerator partners coalesce around a renewed shared commitment to catalyzing actions on energy efficiency globally and at the national and sub-national level.</p>	<p>SEforALL fosters and maintains positive relationships with Accelerator partners and networks.</p> <p>The renewed shared commitment results in increased dissemination of information and delivery of actions that can enable best-in-class policies, technologies, business models and investments in energy efficiency.</p> <p>The rate of energy efficiency improvement increases across countries and sectors, influenced by the Accelerators.</p>

LEAVE NO ONE BEHIND

"Leave No One Behind" will put the energy poor, whose needs aren't met by business as usual approaches, front and center. Interventions will empower leaders to take the actions needed to unlock finance and broker partnerships towards closing the gap in energy services and engage women as agents of change.

INTERVENTIONS	ACTIVITIES	1 YR OUTCOMES	3 YR OUTCOMES
<p>ELECTRICITY FOR ALL IN AFRICA</p> <p>SEforALL will use its convening power to engage key industry stakeholders, financiers and governments to work towards electrification plans that are integrated in nature and reach all populations in the 16 countries in Sub-Saharan Africa where the access gap is greatest. The electrification plans will reflect a mix of centralized (grid) and decentralized (mini-grid and off-grid) solutions appropriate for each country.</p> <p>The intervention will strive for better policy, better planning processes, better project pipelines, and increased investment. The approach will focus on promoting investment opportunities that help realize projects and grow enterprises that close the energy access gap, in service of SDG7. SEforALL will continue to provide platforms for its partners and other stakeholders to develop a common message to financiers and policy makers to accelerate action and enable, through conducive policy, the private sector to close the electricity access gap.</p>	<p>PRIORITY ACTIVITIES</p> <p>SEforALL will seek to formalize collaboration with relevant continental bodies (e.g. AUC, NEPAD), regional centers (RECs and CREEEs) and development partners to drive accelerated action, including at regional level, to achieve SDG7 in Africa.</p> <p>SEforALL will continue as a thought leader on Integrated Electrification and continue to promote and encourage HICs to adopt integrated approaches. We will also highlight success stories and best practices in scaling electricity access through a targeted promotion campaign.</p> <p>SEforALL will support the Electrification Accelerator to unlock finance and open new African electricity markets for its members by providing secretariat support, sharing the latest data and evidence and facilitating high-level dialogue with financiers and policy makers.</p> <p>SEforALL will mainstream gender across the Electricity for All in Africa intervention, with a focus on ensuring that convening platforms are gender balanced and diverse perspectives inform every aspect of the SEforALL work plan.</p> <p>In coordination with partners, SEforALL will disseminate regionally-focused information, support the promotion of investment opportunities in at least 6 countries and establish a monitoring mechanism to track projects that are unlocking significant investment.</p> <p>SEforALL will act as the secretariat of the Mini-Grids Partnership to drive innovation and promote information sharing among mini-grid practitioners.</p> <p>SEforALL will publish and disseminate the inaugural <i>State of the Global Mini-Grids Market</i> report.</p>	<p>SEforALL's work on Integrated Electrification is influencing African policymakers and leading to new collaborations with partners and funders.</p> <p>Investors and private sector have an increased awareness of energy sector investment opportunities and important energy related policy developments in African countries.</p> <p>Improved enabling environment for electrification and private sector engagement in Africa that meets the needs of end-use consumers, including women.</p> <p>Improved coordination, knowledge sharing and collaboration within the global mini-grids sector.</p> <p>SEforALL demonstrates leadership in knowledge-sharing in the mini-grids sector, including through publication of the inaugural <i>State of the Global Mini-Grids Market</i> report. This report would serve as the first authoritative and comprehensive view of the global mini- grids market and be the go-to source of information for investors, industry members, policymakers, and other stakeholders in the sector.</p>	<p>Effective, inclusive and integrated policy frameworks are in place in the 16 HICs for electrification, indicated by a rising RISE score.</p> <p>Increased financing for electricity access, as tracked through the Energizing Finance research series, which meets the needs of diverse private sector energy solutions providers and end-use consumers, including women.</p> <p>Increased awareness of, and consensus about, the state of the global mini-grids sector.</p> <p>Increased funding for mini-grid deployment in Africa, as tracked through the Energizing Finance research series, that is influenced by Mini-Grids Partnership activities.</p>

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INTERVENTIONS	ACTIVITIES	1 YR OUTCOMES	3 YR OUTCOMES
<p>BIG MARKET FOR CLEAN FUELS</p> <p>SEforALL will focus on accelerating access to clean cooking solutions, including those identified through the SEforALL Charrettes, specifically on driving finance and big markets for clean fuels, through:</p> <ul style="list-style-type: none"> ▪ Country-specific market creation ▪ Analytical tools ▪ Strategic communication 	<p>PRIORITY ACTIVITIES</p> <p>SEforALL will conduct preliminary work and facilitate fundraising with partners on 'a next generation open data platform' as an innovative solution identified through the Charrettes that would provide:</p> <ul style="list-style-type: none"> ▪ Impacts on health, climate, and gender ▪ Consumer preferences ▪ Multi-Tier Framework visualization ▪ KPIs based on impacts and consumers ▪ Next generation solutions that identify and test via data what solutions are scalable <p>SEforALL will work with partners to begin development of the data platform, focusing in year 1 on generating and integrating data from a first set of countries.</p> <p>SEforALL will design and execute an advocacy and communications campaign to raise awareness and educate stakeholders about the policy reform and investment opportunities needed to develop markets for clean fuels for cooking.</p> <p>SEforALL will use the SEforALL 2019 Charrette working group on clean cooking as an advisor to the in-country coalitions and in-country data collection programs to validate knowledge on clean fuels for cooking.</p>	<p>Policy makers increasingly understand the environmental and social benefits of accelerating access to clean fuels for cooking.</p> <p>SEforALL's partners adopt key messages needed to influence key decision makers and utilize the messages to advocate for clean fuels for cooking in their conversations with government ministers.</p> <p>Data platform is in development in 5 countries that begins drawing together the fragmented data that currently exist on fuels and clean cooking technologies.</p>	<p>Impact investors, local banks and DFIs recognize the importance of and the lack of funding for clean cooking fuels and unlock funding to support the transition towards clean cooking.</p> <p>Governments support the transition to clean cooking fuels and technologies with market enabling policies.</p> <p>An increased number of countries prioritize clean cooking agendas.</p>

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<p>GENDER AND THE PEOPLE-CENTERED ACCELERATOR</p> <p>SEforALL leads by example on gender diversity and women's empowerment throughout its own structure, public convening, and general work in the sustainable energy sector – a sector where women visibly remain in the minority.</p> <p>SEforALL will also explicitly advance gender equality, social inclusion, and women's empowerment through the People-Centered Accelerator, a voluntary partnership network to: enhance and extend provision of sustainable modern energy to the poorest and marginalized in society; to incorporate gender equality at the heart of the energy transition; to help unlock finance from private and public sources for gender equality, social inclusion, and women's empowerment in the energy sector; and bring together and strengthen collaboration between a broad range of stakeholders.</p>	<p>PRIORITY ACTIVITIES</p> <p>SEforALL will work to mainstream gender across all interventions, with a focus on ensuring that diverse perspectives inform every aspect of the SEforALL work plan and convening platforms are gender balanced.</p> <p>SEforALL will sponsor 15 women leading efforts in Africa to close access and gender gaps to participate in a year of mentoring and capacity building programs through the Global Women's Network for the Energy Transition.</p> <p>SEforALL will continue to make the case for putting women at the center of energy access solutions by engagement and message delivery in high-level fora, including championing energy access and gender equality at the Beijing Declaration's 25th Anniversary.</p> <p>SEforALL will act as the People-Centered Accelerator secretariat and will convene partners, including at the 2020 SEforALL Forum in Kigali, facilitate communication, deliver webinars and support the progress of coalition partners' projects within the workstream pillars.</p> <p>SEforALL will launch and publish the <i>Energy Safety Nets</i> report and execute a communications strategy to widely disseminate the key messages, including holding events in the 6 case study countries of Brazil, Mexico, Kenya, Ghana, India and Indonesia.</p>	<p>SEforALL's knowledge products increasingly include gender-disaggregated data to improve understanding of who's being reached with benefits from energy services, and to make the business case for a gender inclusive energy transition.</p> <p>Women on the forefront of expanding energy access improve their leadership skills and technical expertise, expand their professional connections, and are more visible in the energy sector.</p> <p>Increased empowerment and visibility of women engaged in the delivery of energy access.</p> <p>Increased understanding among civil society organizations and development partners working at the national level of how to integrate inclusive energy access into sustainable development programs in high-access deficit countries, to scale up sustainable access pathways for the most vulnerable and hardest to reach people.</p> <p>Collaboration organically takes place among People-Centered Accelerator members and the circle of support for the People-Centered Accelerator's mission grows.</p>	<p>Gender equality is at the heart of the global energy transition, by enhancing women's participation in sustainable energy solutions across the entire energy access ecosystem.</p> <p>Governments and development partners are integrating energy access elements into non-energy development programs and policies for agriculture, health, education, and water.</p>

INTERVENTIONS	ACTIVITIES	1 YR OUTCOMES	3 YR OUTCOMES
<p>ENERGY AND HEALTH</p> <p>SEforALL will use its thought leadership, convening power and communications to create the systemic changes necessary to achieve universal electrification of health facilities by 2030.</p>	<p>PRIORITY ACTIVITIES</p> <p>SEforALL will commission research and publish a report, <i>Global Assessment of Energy in Health Facilities</i>, to build the evidence base on modern energy access in health services. This includes establishing a data baseline on the state of electricity access in health facilities and estimating the investments needs to close the access gap.</p> <p>SEforALL will also develop and execute a communications strategy to widely disseminate the key messages from the report and to raise awareness and educate stakeholders about the need and opportunity to provide better health services by powering health care facilities.</p> <p>SEforALL will build on its <i>Lasting Impact</i> report to convene stakeholders (e.g. World Bank, UNICEF, GAVI, UNDP) to identify, design and validate sustainable business models and financing mechanisms (namely a leasing model) for solarizing health facilities.</p>	<p>Improved understanding of the need, feasibility, and opportunity to provide better health services by powering health care facilities. Key energy and health stakeholders adopt and cite the <i>Global Assessment of Energy in Health Facilities</i> report as part of broader energy and health policy dialogues (around, for example, UHC, maternal and child health).</p> <p>Consensus among key stakeholders (e.g. World Bank, UNICEF, GAVI, UNDP) on what a sustainable solar leasing model should entail and where such a model could be effectively used. The concept becomes a key reference point for the sector in how to sustainably solarize health facilities.</p> <p>Major actors, including WHO, UNDP and the World Bank convene around a shared strategy to elevate the issue of energy access for health facilities, and inform and influence key funding, policy and operational stakeholders. This leads to better alignment and optimization of partner resources and expertise.</p>	<p>Decision makers prioritize access to adequate and reliable electricity in health care facilities, as a necessary input to achieving public health, energy and climate goals. Priority is evidenced by inclusion of energy infrastructure considerations (targets, measures and standards) within major health or energy policies and strategies followed by increased and more sustainable levels of public and private sector financing and funding for health facility electrification.</p> <p>More innovative and sustainable business models and financing mechanisms (e.g. leasing) are adopted by governments and their development partners (DFIs, donors, etc.) in the overall design of their health facility electrification programs.</p>

INTERVENTIONS	ACTIVITIES	1 YR OUTCOMES	3 YR OUTCOMES
<p>ENERGY FOR DISPLACED PEOPLE</p> <p>To ensure no one is left behind, SEforALL will work to raise the visibility of energy access for displaced people in camps and host communities, as a key topic of growing concern and one that must be addressed to achieve SDG7.</p> <p>SEforALL will work with partner organizations, the UN framework, the humanitarian and development sectors, and the private sector, to catalyze partnerships and action to deliver access to reliable, affordable and clean energy solutions for the displaced.</p>	<p>PRIORITY ACTIVITIES</p> <p>SEforALL will continue its in-country engagements (Uganda, Kenya, Ethiopia) to convene the private sector and humanitarian organizations, focusing on specific barriers, to develop an operating guide for the integration of the private sector as a delivery partner on sustainable energy solutions for displaced people and identify an additional 2 to 4 high need or quick impact countries.</p> <p>SEforALL will advocate to strengthen the work on data collection for energy for displaced people, by improving the integration of gender-disaggregated humanitarian and energy KPIs and minimum standards for example in energy-assessment tools, common energy indicators, SPHERE, MTF, and quality assurance.</p> <p>SEforALL will develop and execute a global communications strategy, identifying key advocacy targets including through in-country workshops, developing an inventory of key data, visuals, and case studies. This will include the launch of an energy for all displaced people campaign at the SEforALL Forum 2020.</p> <p>SEforALL will identify missing and activate additional partnerships with public, private, and civil society organizations and platforms to enable action at scale.</p> <p>SEforALL will develop operating principles (through learnings from country-level policy roundtables and working meetings and in partnership with other key agencies and stakeholders) for addressing energy poverty in situations of displacement, with a focus on integration of private sector as sustainable energy partner to the humanitarian sector.</p>	<p>Routes for private sector engagement in delivering sustainable energy services to displaced people are further defined and barriers to private sector investment/solutions are defined and being addressed in targeted countries, with agreement on approaches to advance solutions in additional countries by the end of 2021. Lessons learned, data, and evidence extrapolated from the experience and shared.</p> <p>Access to electricity and clean cooking fuels and technologies for people in displaced settings, in particular women and children, are recognized and prioritized as distinct and valuable datasets for inclusion in benchmarking and humanitarian reports. These reports include SEforALL's <i>Energizing Finance</i> report series; the Multi-Tier Framework; and the SPHERE Handbook on minimum standards in humanitarian response.</p> <p>The needs of displaced people and the opportunities to meet these needs through provision of sustainable energy are elevated for discussion and action at high-level fora, specifically within the UN, via UN Energy and within the broader humanitarian community.</p> <p>Major actors working on energy access for displaced people, including UNHCR, Moving Energy Initiative, the GPA and their respective members / participants, convene around a shared communications strategy to elevate the issue of energy access for the displaced, and inform and influence key funding, policy and operational stakeholders.</p>	<p>Sustainable energy solutions in displaced person situations are set out as integral elements of humanitarian and development programs.</p> <p>Key publications benchmarking progress on SDG7 systematically and consistently track progress made on access to electricity and clean cooking fuels and technologies for people in displaced setting.</p> <p>SEforALL private sector partners are engaged with multi-stakeholders in delivering energy access and defining innovative approaches to project development and service delivery.</p>

SUSTAINABLE ENERGY DIPLOMACY

Through Sustainable Energy Diplomacy, SEforALL supports both the global architecture and a global movement to move forward the action agenda on sustainable energy. Recognizing that policy is an accelerant for critical action on SDG7 and that appropriate finance is crucial, the SEforALL CEO, who is also the Special Representative of the Secretary General for Sustainable Energy for All (SRSG), supports ambition on sustainable energy within the UN system and at other global goal setting and implementation fora.

INTERVENTIONS	ACTIVITIES	1 YR OUTCOMES	3 YR OUTCOMES
<p>SUPPORT TO THE SRSG AND UN</p> <p>The SEforALL CEO serves as the UNSG's Special Representative for Sustainable Energy for All, including supporting the UNSG, the DSG, and the roles of co-chair of UN-Energy and as a member of the UN Climate Principals. SEforALL as an organization provides support to enable the SRSG to fulfill this role.</p>	<p>PRIORITY ACTIVITIES</p> <p>With support from SEforALL, the SRSG will deliver on their mandate, supporting Member States to accelerate progress on SDG7 in the context of the Paris Agreement by enhancing UN coordination, maintaining focus on the critical path and providing help to other stakeholders to partner for stronger achievements.</p> <p>SEforALL will provide sherpa and staff support for the SRSG's role as advisor to the UNSG and DSG and as co-chair of UN-Energy, liaising with office of co-chair and with the UN DESA secretariat.</p> <p>SEforALL will support the SRSG by providing advice and validation of energy activities across UN system as part of the UNSG's reform agenda.</p> <p>SEforALL will serve as an active member of UN-Energy and the Technical Advisory Group to support the accurate and transparent tracking of progress on SDG7.</p> <p>SEforALL will support the SRSG by providing policy insight and analysis, ensuring a gender focus and convening gender-balanced public and private sector stakeholders in support of identifying priority geographies and sectors for progress on SDG7 and the energy transition, as well as energy transition areas prioritized by the UNSG and DSG.</p> <p>SEforALL will support the SRSG in high-level events and bilateral meetings with briefing materials that include policy insight and analysis and SDG7 and energy transition key messages.</p>	<p>The role of the SRSG is supported with sufficient resources to allow the SRSG to deliver against requests of the UNSG, DSG and the UN system.</p> <p>The UNSG and DSG are well informed and able to prioritize geographies and sectors through insight and analytical work provided through the SRSG by SEforALL.</p> <p>Improve UN system coordination and response to the urgency of achieving SDG7 and the energy transition.</p> <p>Improve public and private partnerships for more targeted actions and effective deployment of resources on UNSG identified priorities on SDG7 and the energy transition.</p>	<p>Improve system response to the urgency of implementing SDG7 through UN-Energy driven action.</p> <p>Improve joint delivery by allowing the SRSG to convene a wide range of actors on energy deliverables, creating synergies.</p>

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<p>ENGAGEMENT IN INTERNATIONAL FORA</p> <p>SEforALL, through senior leader representation, will effectively target its participation in selected international and regional events to speed pace of decisions that will influence key elements of the critical path towards SDG7, and energy transitions that meet the Paris Agreement.</p>	<p>PRIORITY ACTIVITIES</p> <p>SEforALL will participate in and provide strategic interventions at international fora, including the G20 Energy Transitions Working Group and Energy Ministers meetings, WEF annual gatherings, CEM and MI ministerial meetings, World Bank and MDB meetings, IRENA Assembly and IEA events.</p> <p>SEforALL will provide the G20 with policy advice and guidance on energy access as well as official development assistance (ODA) and financial flows.</p>	<p>SEforALL is able to deliver policy insight and key messages on accelerating SDG7 and the energy transition to government ministers, finance leaders and other high-level decision makers.</p> <p>The G20, World Bank and MDBs increase their focus on energy access issues, including electrification and clean cooking, and begin implementing actions to increase finance flows to HICs for access to sustainable energy.</p>	<p>Ministers adjust their ODA and dedicate additional resources and funding to advance SDG7 in HICs.</p> <p>Ministers and other high-level policy makers develop and implement policies informed by the SEforALL critical path to SDG7.</p> <p>Regional leaders and key stakeholders continue to see SEforALL and its regional networks as a platform that convenes partners, builds momentum and shares regionally tailored scalable solutions.</p>

FOUNDATION – BODY OF EVIDENCE

Marshal evidence on policy, finance and impact of activities to benchmark progress, and make easily accessible evidence on policy, finance, and impact in order to be able to make better decisions to spur action and to benchmark progress.

INTERVENTIONS	ACTIVITIES	1 YR OUTCOMES	3 YR OUTCOMES
<p>ENERGIZING FINANCE</p> <p>SEforALL will seek to influence finance sector decision-makers, with a view to increasing flows of appropriate finance to meet SDG7 and accelerate the energy transition. We will do this utilizing various levers, including data and evidence, high-level diplomacy and outreach, and communications campaigns.</p> <p>SEforALL will build on the multi-year <i>Energizing Finance</i> research series to track and analyze finance flows for electricity and clean cooking access in the 20 countries with the largest access gaps for electricity and clean cooking using 2015 as the baseline year for HICs. The tracking and analysis includes:</p> <ul style="list-style-type: none"> ▪ The amount and type of finance flowing to these countries for electricity and clean cooking, including a deep dive analysis to explore finance flowing at the domestic level ▪ How quickly development finance for electricity access is being disbursed and absorbed ▪ The finance needs and challenges of energy enterprises offering decentralized energy solutions 	<p>PRIORITY ACTIVITIES</p> <p>SEforALL will produce an annual update to the <i>Understanding the Landscape</i> report, as part of the <i>Energizing Finance</i> research series, which provides an inventory and analysis of international and domestic finance commitments for electricity and clean cooking access in the 20 HICs. The report will, where possible, include gender-disaggregated data as well as data relating to financing energy for displaced persons.</p> <p>SEforALL will produce and launch an updated <i>Missing the Mark</i> report to analyze disbursement of development finance commitments.</p> <p>SEforALL will execute a communications strategy to ensure key stakeholders receive and are influenced by the findings and recommendations from the <i>Energizing Finance</i> reports. The strategy will include formal report launches, focused outreach especially in countries that are the subject of deep dive analysis, SEforALL convened workshops with key stakeholder groups, a webinar series with tailored messaging for different stakeholder groups, and the dissemination of findings at targeted events.</p> <p>SEforALL will co-lead Track 1 of the Climate Investment Platform, in collaboration with GCF, UNDP, IRENA and partners.</p> <p>SEforALL will lead convenings and a campaign to encourage development finance institutions (DFIs) to collaborate, to prioritize investments in energy access in HICs and to increase the amount of risk capital they allocate to the sector, as part of a solution identified in the SEforALL Charrettes.</p>	<p>Through the two report releases within the <i>Energizing Finance</i> research series in 2020, policy makers, donors and investors are aware of:</p> <ul style="list-style-type: none"> ▪ The amount and type of international and domestic finance committed to the 20 HICs for electrification and clean cooking ▪ Specific barriers in these countries that are preventing finance from flowing to energy access solutions at the scale necessary to achieve SDG7 ▪ The efficiency and effectiveness of the main development finance channels of financing ▪ Approaches that could help unlock finance for the delivery of modern energy solutions, especially through highlighting impactful policy reform processes and good practice in deep dive country case studies. <p>A majority of DFIs are collaborating and prioritize investments in energy access in HICs.</p> <p>Policymakers and finance sector decision makers, especially DFIs as providers of catalytic capital, are aware of and act on insights on the finance required to meet SDG7, including to support the rapid scale up of clean cooking solutions.</p> <p>The Climate Investment Platform is operational and able to act on requests for assistance from client governments.</p>	<p>Increased financing for modern energy access solutions provided by a broad range of investors (MDBs, donors, philanthropic and private investors) through appropriate financial instruments.</p> <p>Governments take an integrated approach to policy and regulation in the electricity sector that embraces centralized and decentralized energy technologies and solutions and provides confidence to private investors, particularly in the decentralized energy sector, with finance directed accordingly.</p> <p>Governments, development finance institutions and other financiers increase support to accelerate residential electricity access, especially for rural and off-grid populations.</p> <p>Governments, financiers and other decision-makers prioritize efforts and financing to scale and accelerate access to clean cooking solutions that address the needs of all consumers in rural and urban areas.</p> <p>There is an observable increase in countries receiving increased finance for sustainable and affordable energy access solutions from diverse financiers who coordinate to meet market demand.</p>

INTERVENTIONS	ACTIVITIES	1 YR OUTCOMES	3 YR OUTCOMES
<p>ENERGIZING FINANCE (CONT.)</p>	<p>PRIORITY ACTIVITIES (CONT.)</p> <p>SEforALL will monitor and capture financial innovation to support sustainable energy deployment, share success stories, and inform and provide strategic, high level technical advice to policymakers and finance sector decision makers on matters relating to sustainable energy finance. Outreach will take place bilaterally, in relevant international, regional and joint events and through targeted campaigns.</p> <p>SEforALL will serve on the Executive Committee of the Shine campaign as well as, on request, the steering and advisory committees of organizations concerned in order to drive inclusive finance and support faster delivery of sustainable access solutions.</p>		
<p>CORE KNOWLEDGE PRODUCTS</p> <p>SEforALL will work with, support as appropriate, and challenge as necessary, our partners and organizations in the development, collection and dissemination of data and evidence and other core knowledge products to improve the robustness and transparency of that data and evidence and to help ensure the knowledge products provide the insight necessary to identify critical pathways for speed and scale and inform decisions for action.</p> <p>SEforALL, in consultation with partners and members of the broader sustainable energy for all movement, will identify and broadly disseminate the key actions needed and critical path in the final decade to achieve SDG7 by 2030.</p> <p>SEforALL develops annual work plans as well as 5 Year Business Plans on appropriate timelines.</p>	<p>PRIORITY ACTIVITIES</p> <p>SEforALL will synthesize new data and key findings from multiple reports and research streams relevant to SDG7 to produce updated data visualizations, formally known as heat maps, and identify HICs.</p> <p>SEforALL will work with partners to provide key insights and impactful messaging from across the body of evidence to inform coordinated action, and identify the linkages, gaps and opportunities across finance, policy, access and gender in energy.</p> <p>SEforALL will actively track, review and provide input that contributes to increasing the robustness, transparency and gender lens of data and reports relevant to and informing progress to achieving SDG7.</p> <p>SEforALL will provide analysis and consult with partners, influencers and the UN to identify critical path to achieve SDG7 in the final decade.</p> <p>SEforALL develops and publishes the SEforALL 5 Year Business Plan for the period 2021 to 2025, in coordination with the SEforALL Administrative Board, funders, partners and broader sustainable energy movement.</p>	<p>Key decision makers in government, the private sector, the donor and philanthropic communities develop a stronger understanding of the links between policy, finance, energy access and social benefit (economic development, agricultural productivity, gender equality etc.) and can place major energy sector reports (IEA Outlook, Tracking SDG7 Report) in context.</p> <p>Key stakeholders understand global standings in achieving SDG7 pillars</p> <p>Key stakeholders know the messages necessary to influence key decision makers and create buy-in to a systematic strategy for achieving SDG7.</p> <p>Partners, stakeholders and the broader sustainable energy movement receive and recognize the Critical Path to 2030 document as a global guide to achieving SDG7 by 2030.</p> <p>The SEforALL Administrative Board, funders, partners and broader sustainable energy movement have a clear understanding of the work and direction of SEforALL for the period 2021 to 2025.</p>	<p>Key decision makers in government, the private sector, the donor and philanthropic communities develop a stronger understanding of the links between policy, finance, energy access and social benefit (IEA Outlook, Tracking SDG7 Report).</p> <p>SEforALL strategy for achieving SDG7 remains relevant and is informed by the latest evidence.</p> <p>For this reason, 1-year outcomes will remain relevant at the 3-year scope. The data catalyzing these changes will, however, be updated.</p> <p>Partners, stakeholders and the broader sustainable energy movement develop and implement initiatives and policies informed by the SEforALL critical path to SDG7 and that accelerate speed and scale to achieving SDG7.</p> <p>The SEforALL Administrative Board, funders, partners and broader sustainable energy movement have a clear understanding of the work and direction of SEforALL for the period 2021 to 2025.</p>

FOUNDATION – PARTNERSHIPS

SEforALL acts as the engine room for a global movement supporting sustainable energy for all.

INTERVENTIONS	ACTIVITIES	1 YR OUTCOMES	3 YR OUTCOMES
<p>BUILDING A GLOBAL MOVEMENT</p> <p>SEforALL will continue to build on its relationships with a diversity of leading organizations through its Partnership Framework. We will focus on developing high-value partnerships and fostering new collaboration between public, private and civil society groups as an essential precursor to achieving SDG7, led at all times by the outcomes targeted in this work plan.</p>	<p>PRIORITY ACTIVITIES</p> <p>SEforALL will recruit new partners to ensure SEforALL has the capacity and influence to meet its objectives, with a particular focus on new partners in HICs in Africa and Southeast Asia.</p> <p>SEforALL will continue to support and challenge its Regional Hubs, Thematic Hubs and Accelerator networks to create impactful and diverse platforms for the sustainable energy movement.</p> <p>SEforALL leverage our communications platform to profile the leading work of our partners and the global sustainable energy movement, including through our events, online communications, social and other media.</p>	<p>SEforALL maintains positive relationships with partners and networks.</p> <p>SEforALL's private sector partners catalyze change by:</p> <ul style="list-style-type: none"> ▪ Supporting (financially and/or in-kind) business and policy leadership ▪ Jointly delivering work towards SEforALL interventions; and/or ▪ Demonstrating corporate leadership towards SEforALL's objectives including women's empowerment 	<p>SEforALL maintains positive relationships with partners and networks.</p> <p>SEforALL's private sector partners catalyze change by:</p> <ul style="list-style-type: none"> ▪ Supporting (financially and/or in-kind) business and policy leadership ▪ Jointly delivering work towards SEforALL interventions; and/or ▪ Demonstrating corporate leadership towards SEforALL's objectives including women's empowerment
<p>RESOURCE MOBILIZATION</p> <p>Our Partnerships Team works with the Executive Office and administration to ensure that SEforALL is adequately resourced from a diverse group of aligned funders, including sovereign, philanthropic and private sector entities.</p>	<p>PRIORITY ACTIVITIES</p> <p>Identify new sources of funding, including outside of traditional sovereign funding partners and develop new relationships, including by engaging the SEforALL Administrative Board and Funders' Council in developing our resource base.</p> <p>Develop relationships towards receipt of funding through compelling work plans, excellent written proposals and well-stewarded interactions, including where appropriate funder workshops and briefings.</p> <p>Approach potential sponsors and partners for our events in a timely fashion to achieve budgeted sponsor contributions.</p> <p>Continue to support funding partners' engagement through building increased transparency and consultation.</p> <p>Design and convene compelling events, such as funder workshops and briefings.</p>	<p>SEforALL's 2020 and 2021 work plan is adequately resourced.</p> <p>SEforALL continues to diversify its funding portfolio.</p> <p>Funders continue to see the value in SEforALL interventions.</p>	<p>SEforALL's 2021-2022 work plan is adequately resourced and SEforALL can support the resource base for our regional networks and accelerators where possible.</p> <p>Funders understand the value and impact of SEforALL interventions.</p> <p>SEforALL develops a protocol for increasing transparency for funders.</p>

FOUNDATION – COMMUNICATIONS

Critical, dependable and timely information is shared with leaders. SEforALL endeavors to be the platform where leaders come to gain insight, share best practices, create powerful partnerships and accelerate action.

INTERVENTIONS	ACTIVITIES	1 YR OUTCOMES	3 YR OUTCOMES
<p>COMMUNICATIONS</p> <p>SEforALL will refine and implement a communications strategy that leverages a variety of channels, platforms and tools to support the objectives of the SEforALL interventions, tell the stories from the field of what works and what does not, connect the broader movement working towards sustainable energy for all, and inspire and influence decision-makers towards achieving SDG7.</p> <p>SEforAll will collaborate with key partners, regional networks and other targeted stakeholder groups to organize or take part in selected third-party events to showcase and share stories of success and inform decision makers on SDG7 progress and objectives.</p>	<p>PRIORITY ACTIVITIES</p> <p>SEforALL Communications Team will provide support across all SEforALL interventions, including the production and launch of reports.</p> <p>SEforALL Communications Team will support SEforALL intervention leads and partners to organize events, joint workshops and side events at major high-level conferences such as COP 26, UNGA, and HLPF to deliver and amplify key messages that reach target audiences.</p> <p>SEforALL will increase the production and use of videos, photos, graphics and infographics on its website, microsites and social media platforms.</p> <p>SEforALL will build a robust webinar platform to provide our partners and the broader sustainable energy movement with previews and insight on SEforALL's core knowledge products.</p> <p>SEforALL will increase capacity to support effective and interactive data visualizations, including online heat maps.</p>	<p>More stories and voices from across the sustainable energy movement are captured from partners in the field, particularly from HICs, and amplified out to reach key influencers and decision-makers.</p> <p>SEforALL website includes more visual and interactive content and is a more effective tool for key audiences, reflected in higher traffic, page penetration rates and enhanced user journeys.</p> <p>Partners receive improved access to data and evidence, success stories, and lessons learnt on the critical path to achieve SDG7 through SEforALL's website.</p>	<p>Global leaders in the SDG7 movement receive critical, dependable, timely and motivating information from SEforALL.</p> <p>SEforALL continues to:</p> <ul style="list-style-type: none"> ▪ Improve reach and impact of SEforALL messages ▪ Increase reach of our social media and other non-traditional media and outreach platforms ▪ Increase reach of our website ▪ Increase reach of our media coverage

FOUNDATION – SEFORALL FORUM AND OTHER EVENTS

SEforALL Forum and other events are landmark gatherings celebrating and advancing innovation and action in the global sustainable energy movement.

INTERVENTIONS	ACTIVITIES	1 YR OUTCOMES	3 YR OUTCOMES
<p>SEforALL FORUM</p> <p>For 2020, SEforALL will convene an inclusive, well-structured, and well-curated forum in Kigali, Rwanda to address specific challenges and identify collaborations and actions for Sub-Saharan Africa and the global community to increase velocity down the critical path to SDG7.</p>	<p>PRIORITY ACTIVITIES</p> <p>SEforALL will plan, organize and implement the 2020 SEforALL Forum, accommodating approximately 1,000 people over 3 days, ensuring it is an inclusive, gender-balanced and regionally diverse group of experts and influencers relevant to accelerating progress towards SDG7.</p> <p>SEforALL will organize high-level and partner working sessions to communicate and interrogate the latest data and evidence and amplify stories of success to high-level leaders in government, private sector, civil society, philanthropy and the UN system.</p> <p>SEforALL will bring inspiring voices from the frontlines of the SDG7 movement in Africa, Asia, Latin America and the Middle East to the 2020 SEforALL Forum and provide a high-profile platform to showcase progress, hear what's working and what's not, and give a voice to those who otherwise might not be heard.</p> <p>SEforALL will create networking opportunities and a marketplace to connect partners and build new partnerships and connections.</p> <p>SEforALL will initiate planning for the 2021 Charrettes.</p>	<p>Participants are introduced to new information on important steps required, including on gender mainstreaming, to achieve SDG7.</p> <p>Participants make new connections with leaders across different geographic, market, and business sectors.</p> <p>Participants understand what is necessary to move forward with the sustainable energy for all agenda.</p> <p>Participants are motivated to take action in accelerating progress towards SDG7.</p>	<p>Leaders in government, business, finance, and civil society form new collaborations and take new approaches to achieve SDG7.</p> <p>Actions identified during the Forum are implemented and contribute to increased velocity on the path to SDG7.</p> <p>New leaders from diverse backgrounds and sectors are active in the sustainable energy movement.</p> <p>Gender equality is incorporated at the heart of the energy transition by enhancing women's full participation in sustainable energy solutions at every level.</p>

OPERATIONS

Operations ensure SEforALL has the structures and systems needed to deliver on its work plan and to support its key stakeholders.

INTERVENTIONS	ACTIVITIES	1 YR OUTCOMES	3 YR OUTCOMES
<p>GOVERNANCE</p> <p>SEforALL is established as a non-profit, Quasi-International Organization in Austria and remains compliant with the statutory framework.</p> <p>Support is provided to the SEforALL Administrative Board to ensure effective decision making, oversight and the provision of guidance for SEforALL management, as well as facilitating relationships with interest groups.</p>	<p>PRIORITY ACTIVITIES</p> <p>Support Administrative Board governance and oversight, including board expansion.</p> <p>Support the Funders' Council.</p> <p>Support and regularly meet with the Group of Friends of SEforALL.</p>	<p>SEforALL Administrative Board is equipped with the knowledge, skills, and experience needed to support SEforALL in making their interventions stronger.</p> <p>SEforALL has a positive and collaborative relationship with the Funders' Council.</p>	<p>SEforALL Administrative Board continues to support SEforALL strategic decisions.</p> <p>SEforALL maintains a positive relationship with Funders' Council.</p>
<p>ADMINISTRATION</p> <p>SEforALL administration provides efficient and effective operational support for the implementation of interventions.</p>	<p>PRIORITY ACTIVITIES</p> <p>Continue to provide efficient and transparent financial management, HR, procurement, travel, IT, office management and operational support that supports effective planning integrated with the workplan and budget.</p> <p>Produce SEforALL 2019 financial statements for audit.</p>	<p>SEforALL's financial operations continue to be transparent and reliable.</p> <p>SEforALL is equipped for future growth and effectiveness, attracts and retains talented staff who share SEforALL's mission.</p> <p>SEforALL is a values-driven organization, has a performance mind-set and commits to leadership excellence.</p>	<p>SEforALL continues to operate efficiently, implementing and monitoring financial, human resource and operational activities.</p>

INTERVENTIONS	ACTIVITIES	1 YR OUTCOMES	3 YR OUTCOMES
<p>MONITORING, EVALUATION AND LEARNING (MEL)</p> <p>SEforALL's MEL work ensures that SEforALL monitors its resources, its activities, and its results. It provides periodic assessments and analyses to guide and accompany the implementation of SEforALL's interventions.</p> <p>SEforALL's knowledge management allows SEforALL to systematically identify, capitalize, share and apply good practice, success stories and SDG7 related research.</p> <p>The information generated from monitoring, evaluation, and knowledge management is further used to reflected upon and to improve SEforALL's performance.</p>	<p>PRIORITY ACTIVITIES</p> <p>Produce SEforALL's 2019 Annual Monitoring Review and manage narrative reporting to donors based on intervention specific and organization wide data collection.</p> <p>Strengthen learning loops by facilitating After-Action Reviews, capturing lessons learnt and success stories.</p> <p>Support timely management decision-making by providing metrics and a dashboard for intervention evaluation.</p>	<p>Improved performance of SEforALL through implementation of lessons learned from: internal monitoring review, evaluations, and knowledge management.</p> <p>SEforALL team members have the necessary skills to monitor their own interventions and ensure knowledge is managed.</p> <p>SEforALL management has timely and relevant data and evidence on effectiveness and impact of interventions to inform decision-making.</p>	<p>Continual improvement of SEforALL interventions.</p> <p>SEforALL continues acquiring success stories and lessons learned from interventions, internal knowledge management practice, monitoring results, and evaluations.</p>
